

ENVIRONMENT CAPITAL SCRUTINY COMMITTEE

THURSDAY 10 JUNE 2010
7.00 PM

Bourges/Viersen Room - Town Hall

AGENDA

Page No

- 1. Apologies for Absence**
- 2. Declarations of Interest and Whipping Declarations**

At this point Members must declare whether they have an interest, whether personal or prejudicial, in any of the items on the agenda. Members must also declare if they are subject to their party group whip in relation to any items under consideration.
- 3. Minutes of the Meeting held on 11 March 2010** **1 - 6**

To approve the minutes of the meeting held on 11 March 2010.
- 4. Call In of any Cabinet, Cabinet Member or Key Officer Decisions**

The decision notice for each decision will bear the date on which it is published and will specify that the decision may then be implemented on the expiry of 3 working days after the publication of the decision (not including the date of publication), unless a request for call-in of the decision is received from any two Members of a Scrutiny Committee or Scrutiny Commission. If a request for call-in of a decision is received, implementation of the decision remains suspended for consideration by the relevant Scrutiny Committee or Commission.
- 5. Response to Recommendations Made by the Committee** **7 - 10**

To consider the responses to recommendations made at previous meetings.
- 6. Tree Pollarding** **11 - 12**

To consider a referral made by Councillor Sandford in relation to the tree pollarding programme.
- 7. Review of 2009/10 and Work Programme 2010/11** **13 - 26**

To review the work undertaken during 2009/10 and to develop a work programme for the forthcoming year.
- 8. Forward Plan of Key Decisions** **27 - 40**

To consider to the Forward Plan for June to September 2010.

9. Date of Next Meeting

Thursday 15 July 2010



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Emergency Evacuation Procedure – Outside Normal Office Hours

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Committee Members:

Councillors: D Day (Chairman), Arculus (Vice-Chairman), N North, B Rush, D Morley, J A Fox and N Sandford

Substitutes: Councillors: J Goodwin, C Ash and D Fower

Further information about this meeting can be obtained from Louise Tyers on telephone 01733 452284 or by email – louise.tyers@peterborough.gov.uk

**MINUTES OF A MEETING OF THE ENVIRONMENT CAPITAL SCRUTINY COMMITTEE
HELD AT THE BOURGES/VIERSEN ROOM - TOWN HALL ON 11 MARCH 2010**

Present: Councillors D Day (Vice-Chairman), J A Fox, J Peach and N Sandford

Officers Present: Trevor Gibson, Director of Environment Capital
Kim Sawyer, Head of Legal
Louise Tyers, Scrutiny Manager

1. Apologies for Absence

Apologies for absence were received from Councillors Arculus, Burton, North and Wilkinson. Councillor Peach was in attendance as substitute for Councillor Burton.

Apologies were also received from Councillor Lee, Deputy Leader and Cabinet Member for Environment Capital & Culture and Councillor S Dalton, Cabinet Advisor for Environment Capital & Culture.

2. Declarations of Interest and Whipping Declarations

There were no declarations of interest.

3. Minutes

3.1 15 February 2010

The minutes of the meeting held on 15 February 2010 were approved as an accurate record, subject to:

Item 7 – Carbon Management Action Plan

Amended bullet point 9 to read “The policy of City Services is rather than prune bushes is to remove them completely. This has an impact in carbon terms as it takes away the capacity of plants to sequester carbon. *The draft Plan had been submitted to the Carbon Trust before the budget meetings had started and before the decision had been made to swap to grass. City Services had advised that replacing shrubs with grass would be a like for like change in relation to carbon.*”

3.2 23 February 2010

The minutes of the meeting held on 23 February 2010 were approved as an accurate record.

4. Call In of any Cabinet, Cabinet Member or Key Officer Decisions

There were no requests for call-in to consider.

5. Response to Recommendations

The Committee considered the responses made by the Executive to recommendations made at previous meetings.

The recommendations related to:

- Medium Term Financial Strategy to 2014
- Bus Service Review

Observations and questions were raised around the following areas:

- The issue of street lighting at Gresley Way had been raised at the meeting on 14 January and Councillor Sandford had raised the issue directly with the Executive Director of Operations who advised that the lights would be repaired in a couple of weeks, however they are still not working which is unacceptable.
- A number of recommendations were made at the last meeting about the Christmas Park and Ride service, had these been put forward? *The recommendations had been put forward but a response had not yet been received.*
- The Committee were advised at one of the budget meetings that the impact of the budget proposals on the staffing structure were still to be worked on, what stage was the work at?

ACTION AGREED

The Scrutiny Manager to clarify the position with the Gresley Way street lighting and the impact on the staffing structure of the budget.

6. Progress on the Environment Capital Portfolio

Councillor Sandford asked for it to be minuted that he was disappointed that the Cabinet Member for Environment Capital was not in attendance and had chosen to attend another meeting.

The Director of Environment Capital presented the progress on the delivery of the Environment Capital portfolio.

Strong progress continued to be made in relation to the Environment Capital priority despite declining performance against the LAA targets. A number of highlights were:

City Visualisation Project

The City Council, Opportunity Peterborough, IBM, Royal Haskoning and Green Ventures were engaged in a new collaboration to support Peterborough's ambition of being one of the leading sustainable cities in the UK. The companies were working on an exciting City Visualisation project which would display Peterborough's environmental performance in real-time and be a key tool in helping the city's systems to become smarter and more efficient. These changes aimed to cement Peterborough's place as Environment Capital and directly impacted the quality of life for people living and working in Peterborough for future generations.

The first phase of the project was to use the latest technologies to build a new online platform which could visualise on a city scale an integrated view of the energy, water, transport and waste systems. Gathering and displaying this key data in an understandable form would enable the city to understand both its current environmental performance and enable it to make informed decisions and strategies to maximise sustainability. The aim was

to accelerate the pace of change by engaging the public and professionals in understanding the whole city system. The Peterborough Model platform would allow people living in Peterborough to view the overall performance of the city and provide feedback on areas to improve. Utilities, government agencies and businesses in the local area would have a visual platform that would help them to co-ordinate their plans to make Peterborough more sustainable. The Peterborough Model would enable partners to identify the areas where improvement could be made and where collaboration could achieve sustainability targets while saving money.

Carbon Reduction Strategy

The City Council had now adopted its Carbon Reduction Strategy which set out how it intended to reduce its carbon footprint through a range of costed, practical measures within its property portfolio and vehicle fleet.

The Core Strategy

The draft Core Strategy had been adopted by Council and contained a unique policy which would require all new developments in the city to contribute positively to Environment Capital. The Strategy would now go through its final consultation and examination in public prior to adoption in late 2010. Work had commenced on the Special Planning Document which would translate the overarching policy into practical measures to improve the sustainability of buildings as the city grows.

Future Jobs Fund

There had been a successful bid to the Future Jobs Fund which would shortly see a group of trained advisors working with households across the city to support changes in behaviour in areas such as travel and energy and water use.

Environment Capital Steering Group

The Cabinet Member for Environment Capital had established a new Environment Capital Steering Group to drive forward the Environment Capital agenda across the Council and partnership.

Observations and questions were raised around the following areas:

- In the City Visualisation Project, what was meant by 'real-time'? *The first stage would be energy and water and it would be able to show the energy usage during the last month and also future usage. It would also be able to show the energy usage in different wards. There would be an ability to plug in to it real time information, for example, how much energy was coming into the city at any given time. It would also look at how many transport journeys were happening in and out of the city.*
- How could Anglian Water break down their usage to a ward level? *It was possible and some energy was easier to break down to a ward level. The best data available was around Glinton as the village had undergone a number of thorough surveys and could be used as a good example. Individual households would be able to look at their impact on climate change. This would be a unique project globally.*
- Who were the members of the Environment Capital Steering Group and how were they chosen? *The membership was Councillors Lee, S Dalton, Trevor Gibson, Paul Phillipson, Hugh Cripps, Ken Mackay, Richard Pearn and Richard Astle. The group linked into the Environment Capital Partnership and they were chosen to represent a wide cross section of partners.*
- At the Environment Masterclass, Jonathan Porritt said that if Peterborough was genuine in its attempts to become the Environment Capital then it should not only be used as a PR exercise. Were plans being developed to ensure there was an

objective assessment of our claim to be the Environment Capital? *We were working around a shared vision of the Sustainable Community Strategy and had developed a draft set of values that would have to be achieved, for example, that all decisions could demonstrate how they impacted on the environment. A basket of measures was being developed, based on those used by the Forum for the Future, and a number of those would have to be green with no red. It would need external verification but at the moment there were no criteria for cities of our size.*

- A robust policy framework was needed to support the Environment Capital. At a recent Neighbourhood Council meeting a member of the public had raised an issue around open space and asked whether the Council had a policy on it. Also, the Trees and Woodlands Policy was seen in draft a couple of years ago but had not yet come back to be considered. *The Director of Environment Capital would get a progress report on both strategies.*
- What was the Covenant of Mayors and how would it benefit Peterborough? *It was a commitment that the City Council had given to tackle climate change alongside approximately 1300 cities across Europe. It would be an opportunity to learn from others and we may be able to access funding. Putting our name forward showed a commitment to climate change and we were the only city in the East of England to do so.*
- In Greater Manchester, they had established the Red Rose Community Forest which was a Green Streets Initiative supported by the Forestry Commission. This initiative put alternative shrubs in place and encouraged tree and flower planting. This was an excellent example of how the Council should be working with communities.

ACTION AGREED

To note the progress made on the delivery of the Environment Capital portfolio.

7. Progress on the Delivery of the Local Area Agreement Priority

The Committee received an update on the performance as at December 2009 of the Environment Capital outcomes contained within the Local Area Agreement (LAA).

Peterborough's LAA contained four priorities: Creating Strong and Supportive Communities; Creating the UK's Environment Capital; Creating Opportunities, Tackling Inequalities; Substantial and Truly Sustainable Growth. Each of those priorities had four specific outcomes, beneath which sat a diverse range of actions and interventions to deliver lasting positive change for Peterborough.

The Environment Capital priority was measured by four specific outcomes: Overall Consumption of Natural Resources, Increasing the Use of Sustainable Transport, Growing our Environment Business Sector and Making Peterborough Cleaner and Greener. A Red/Amber/Green flagging system was used to indicate overall performance against each of the outcomes – red indicated that the outcome was significantly behind target, amber indicated that the outcome was experiencing difficulties, and green indicated that the outcome was on target or had achieved its objectives.

Overall, 7 of the priority's 13 indicators were currently on track against their targets, with 4 off track. This was an improvement from the previous quarter where only 4 of the indicators were on track.

Amongst the positive aspects, street inspections had shown that Peterborough's streets were clean, with low levels of litter, detritus and graffiti, the city's environmental goods and services sector continued to grow and the environmental awareness of Peterborough's citizens was high thanks to effective education and promotion of the sustainability agenda.

A number of areas were in need of improvement. The number of people using the city's buses had reduced over the first half of 2009/10 and reports of fly tipping had increased compared to last year. Peterborough was currently missing its CO₂ emissions reduction targets and levels of recycling and waste were below their quarterly targets.

Observations and questions were raised around the following areas:

- There was concern that there was a downward decline in performance, were officers aware of what that decline was down to? *We did not know the full cause of the drop. The natural resources outcome showing red was primarily due to the city's carbon footprint and because DEFRA had refined the baseline figure. The baseline had been reduced so there was now a bigger gap against our targets which could not be altered as we had no control over the calculation.*
- The issues around waste recycling were not unique to Peterborough. Companies were starting to package goods differently and people were purchasing less so the rate was falling back. However compared to the rest of Cambridgeshire we were considerably better.
- The issues around the fall in the number of bus journeys needed further investigation as to why it was dropping, up until that point we had had one of the largest increases in patronage. It could be down to a number of reasons including less employment and there being less money available.
- Who were the members of the working group which was reviewing the service around enforcement of flytipping? *Officers would find out the membership and let the Committee know.*
- The Council had made a lot of investments over the years, including Sustainable Travel Town and widening the type of recyclables accepted, what could or should we be doing to improve the performance return on our investment? *With recycling there was a huge amount of education work going on. There was a trial of taking contaminated waste to another facility to produce fuel derived from waste and we were also looking at other schemes. With bus services, we were looking at introducing flexible ways of ticketing and travelling.*
- There was currently an issue with the logistics of the bus service in Peterborough as often buses got caught up in traffic and then were delayed, meaning sometimes three buses turned up at the same time. The Local Transport Plan (LTP) stated that traffic signal priority would be to buses and often illegally parked cars also got in the way. The Council should support bus operators by dealing with the congestion and traffic signals etc as there could be a danger that Stagecoach could withdraw services. *The next LTP and Longer Term Transport Strategy were being development and the Committee may want to review them and challenge what was being proposed.*
- The Waste Recycling Action Programme guidance says that authorities should have a series of small containers for recycling so it could be sorted at source. Some funding should be given to initiatives such as recycling textiles and plastics to encourage recycling rates.
- The new charges for the bulky waste collection service could lead to more incidents of flytipping. *There was no evidence to say that the changes may increase the incidents of flytipping but this would need to be monitored.*

ACTION AGREED

To write to the Deputy Leader and Cabinet Member for Environment Capital advising of our concerns at the changes to the bulky waste collection service and request that a report is brought back to the Committee in November 2010 on the impact of the changes.

8. Forward Plan of Key Decisions

The latest version of the Forward Plan, showing details of the key decisions that the Leader of the Council believed the Cabinet or individual Cabinet Members would be making over the next four months, was received.

ACTION AGREED

To note the latest version of the Forward Plan.

CHAIRMAN
7.00 - 8.00 pm

ENVIRONMENT CAPITAL SCRUTINY COMMITTEE	Agenda Item No. 5
10 JUNE 2010	Public Report

Report of the Solicitor to the Council

Report Author – Louise Tyers, Scrutiny Manager

Contact Details – (01733) 452284 or email louise.tyers@peterborough.gov.uk

RESPONSE TO RECOMMENDATIONS MADE BY THE COMMITTEE

1. PURPOSE

- 1.1 The purpose of this report is to inform the Committee of the responses to recommendations made at previous meetings.

2. RECOMMENDATIONS

- 2.1 That the Committee consider the responses to the recommendations made and agree if, and how, the implementation of the recommendations will be monitored.

3. BACKGROUND

- 3.1 During the Committee's meeting on 15 February 2010 a number of recommendations were made following consideration of the Christmas Park and Ride Service.

- 3.2 The recommendations were subsequently submitted to the Cabinet Member for Neighbourhoods, Housing and Community Development and the Executive Director for Operations.

- 3.3 A copy of all the recommendations made and the responses are attached at Appendix 1.

4. KEY ISSUES

- 4.1 The Committee is asked to consider the responses and agree if, and how, the implementation of the recommendations will be monitored.

5. IMPLICATIONS

- 5.1 Any implications are contained within the individual responses to the recommendations.

6. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

Minutes of the meeting of the Environment Capital Scrutiny Committee held on 15 February 2010.

7. APPENDICES

Appendix 1 – Recommendations and Responses Received.

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RECOMMENDATIONS FROM THE MEETING OF THE ENVIRONMENT CAPITAL SCRUTINY COMMITTEE HELD ON 15 FEBRUARY 2010

Recommendations to the Cabinet Member for Neighbourhoods, Housing and Community Development

Item	Recommendations	Response to Recommendations
<p>Christmas Park and Ride Service</p>	<p>The Cabinet Member for Neighbourhoods, Housing and Community Development was recommended:</p> <ul style="list-style-type: none"> (i) that to increase public confidence in the Park and Ride service it needed to run for a longer period up to Christmas; and (ii) that a small charge is imposed on the Park and Ride service so funds could be used to increase the period the service runs for. 	<p>A budget of £29k has been allocated for 2010-11. Officers will investigate if a further 2 or 3 Saturdays can be secured within this funding.</p> <p>It is proposed that a £1 fare is paid on the bus. This will enable walkers to use the service. This income can be used to supplement the proposal above.</p> <p>Officers are undertaking further work for both of the above proposals and will provide recommendations to the Cabinet Member in June/July 2010.</p>

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ENVIRONMENT CAPITAL SCRUTINY COMMITTEE	Agenda Item No. 6
10 JUNE 2010	Public Report

Report of the Solicitor to the Council

Contact Officer – Louise Tyers, Scrutiny Manager

Contact Details – (01733) 452284 or email louise.tyers@peterborough.gov.uk

TREE POLLARDING

1. PURPOSE

- 1.1 To advise the Committee of an item which has been referred by Councillor Sandford on Tree Pollarding.

2. RECOMMENDATIONS

- 2.1 To consider the referral from Councillor Sandford and to decide if, and how, to take the issue forward.

3. BACKGROUND

- 3.1 In accordance with the Council's Constitution, Councillor Sandford has requested that this item is placed on the agenda for this meeting.

- 3.2 Councillor Sandford has advised:

"Pollarding was massively controversial in the past but following discussion by committees and at Cabinet it was agreed that the pollarding would be done every four years but that the work would be completed by 28 February each year to avoid the bird nesting season and the period when the trees are actively growing in the spring.

I was therefore shocked to learn that pollarding has been going on during the spring this year.

I wish to complain about this on two grounds:

1. It is against the agreed policy of the Council. To overturn the decision made a few years ago would require a Cabinet Member decision and the work is unconstitutional as no such decision has been made.
2. In my ward an, albeit limited, amount of pollarding has been carried out in Sages Lane which is contrary to the Council's Trees and Woodland Policy in that myself or Cllr Shaheed as ward councillors have not been consulted about it.

I would request that this programme be stopped immediately pending discussion by the relevant scrutiny committee. I hereby require that the matter be placed on the agenda of the first meeting of the Environment Capital Scrutiny Committee in the current year and am advising the Chief Executive accordingly, in accordance with the Council Constitution."

4. NEXT STEPS

- 4.1 The Committee is asked to consider if, and how, it wishes to take this issue forward.

5. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

5.1 None

ENVIRONMENT CAPITAL SCRUTINY COMMITTEE	Agenda Item No. 7
10 JUNE 2010	Public Report

Report of the Solicitor to the Council

Contact Officer – Louise Tyers, Scrutiny Manager
Contact Details – (01733) 452284 or email louise.tyers@peterborough.gov.uk

REVIEW OF 2009/2010 AND WORK PROGRAMME FOR 2010/11

1. PURPOSE

- 1.1 To provide the Committee with a review of the work undertaken during 2009/10 and to develop a work programme for 2010/11.

2. RECOMMENDATIONS

- 2.1 That the Committee considers the 2009/2010 year in review and makes recommendations on the future monitoring of these items where necessary.
- 2.2 That the Committee determines its priorities, and develops a work programme for the forthcoming year.

3. REVIEW OF 2009/10

- 3.1 The Environment Capital Scrutiny Committee was established by Council at its annual meeting on 18 May 2009. During the year, the Committee considered the following issues:

- Bus Service Review
- Christmas Park and Ride
- Draft Local Transport Plan Capital Programme
- Environmental Enforcement and Education
- Floods and Water Management Bill
- Progress on the Delivery of the LAA Priority
- Progress on the Environment Capital Portfolio
- Refresh of the Local Area Agreement
- Response to Adverse Weather Conditions
- Review of the Biodiversity Strategy
- Scrutiny of the Budget and Medium Term Financial Plan

- 3.2 For the information of the Committee, copies of the recommendations made during the year are attached at Appendix 1.

4. WORK PROGRAMME 2010/11

- 4.1 In accordance with the Constitution, the Committee is responsible for setting its own programme in line with the Council's key priorities and the Committee's remit.

- 4.2 The Committee's remit is:

- (a) To review and scrutinise the delivery of the Sustainable Community Strategy priority of creating the UK's environment capital. This will include reviewing and scrutinising the performance of other public bodies in their activities and performance in the

delivery of Local Area Agreement targets.

- (b) Hold the Executive to account for the discharge of functions in the following ways:
- by exercising the right to call-in, for reconsideration, decisions made but not yet implemented by the Executive or key decisions which have been delegated to an officer.
 - by scrutinising key decisions which the Executive is planning to take, as set out in the Forward Plan
 - by scrutinising Executive decisions after they have been implemented, as part of a wider policy review
- (c) To review and scrutinise the planning, decisions, policy development, service provision and performance relating to the following service areas:
- Environment, Transport and Engineering
 - Waste Strategy and Management
- (d) To assist and advise the Council and the Executive in the development of its budget and policy framework by in-depth analysis of policy issues in relation to the terms of reference of the committee.

4.3 A draft work programme which shows the items which are currently scheduled along with items carried over from last year is attached at Appendix 2.

5. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

5.1 Minutes of the Environment Capital Scrutiny Committee held on 16 July, 17 September, 12 November 2009 and 6 January, 14 January, 15 February, 23 February and 11 March 2010.

6. Appendices

6.1 Appendix 1 - Responses to recommendations made during 2009/2010
Appendix 2 – Draft Work Programme 2010/11

RESPONSE TO RECOMMENDATIONS

16 July 2009

Item	Recommendations	Referred to	Response
Floods and Water Management Bill	<p>That the Leader of the Council:</p> <ul style="list-style-type: none"> (a) be advised of the significant implications of the proposed new legislation for the Council and local communities; and (b) be recommended to identify a Cabinet Member and Lead Officer to take forward preparations for the requirements of the new Bill in readiness for its enactment. 	<p>Leader of the Council</p> <p>Executive Director - Operations</p>	<p>This clearly falls within the portfolio of Cabinet Member Councillor Peter Hiller, who has been briefed on the issues and will become part of a partnership group led by the local authority (Exec Director – Operations) to bring together the appropriate agencies to deliver a coordinated Flood Risk Strategy and Surface Water Management Plan. We are considerably further down this route than a lot of local authorities and preparation for further work on mapping the Surface Water Management Plan and subsequent actions are in hand.</p> <p>The Leader has received a briefing by the Resilience Team.</p>
	<p>That the nominated Cabinet Member and Lead Officer be recommended to build links and seek joint working with surrounding local authorities and other relevant agencies, including Cambridgeshire and Lincolnshire County Councils and the local Internal Drainage Boards.</p>	<p>Leader of the Council</p> <p>Executive Director - Operations</p>	<p>See above</p>
	<p>That the nominated Cabinet Member and Lead Officer be requested to submit a further report within a period of 6 months to this Committee providing responses to items 1 and 2 above and also giving assurances that the Council is preparing for the new legislation.</p>	<p>Leader of the Council</p> <p>Executive Director - Operations</p>	<p>See above – update report will be provided in six months.</p>

Item	Recommendations	Referred to	Response
Environmental Enforcement and Education	That it be recommended to the relevant Lead Officer, subject to confirmation that the costs of outsourcing enforcement cases are less or similar to employing an additional, dedicated legal officer, that outsourcing should be the preferred option in dealing with environmental enforcement cases in order to provide greater flexibility in resourcing this service in the future.	Cabinet Member for Environment Capital and Culture Executive Director – Operations	We acknowledge this and are currently carrying out this process which will be reviewed on a regular basis.
	That it be recommended to the Lead Officer that whilst environmental enforcement activity is supported by the Committee there should be clear discretion allowed to officers not to issue a fixed penalty notice should litter be dropped accidentally.	Cabinet Member for Environment Capital and Culture Executive Director – Operations	If the dropping of litter is accidental then there would be no prosecution. This will be up to interpretation of the officer at the time of ticket issue.
	That it be recommended to the Lead Officer that further financial information be provided to the Committee on the balance between environmental education and enforcement by this Council during the current financial year and innovative ways be examined of engaging with the public to provide more publicity and education on the implications of littering, the outcomes of court cases and the availability of services such as the Bulky Waste Collection Service in order to minimise environmental pollution.	Cabinet Member for Environment Capital and Culture Executive Director – Operations	This is quite a significant amount of work and we are currently discussing the balance between each aspect and how this can be better delivered. I request the ability to schedule in a future date when we are clearer as to the best way forward.
	That it be recommended to the Lead Officer the initiative with NHS Peterborough on using smoking cessation programmes as an alternative to issuing fixed penalty notices be introduced as soon as possible.	Cabinet Member for Environment Capital and Culture Executive Director – Operations	We are working hard to introduce this and I have sign up from both PCT Chief Exec and ourselves. We need to locate the finance of which there are bids in hand and insure that we can manage the process legally before introduction.
Response to Adverse Weather Conditions – Footpaths	That it be recommended to the Executive that this Committee recognises the relative infrequency of the adverse weather conditions that were encountered in 2009 but requests that the inclusion of funding for an increased treatment	Cabinet Member for Environment Capital and Culture	This comment has been noted and passed to Cllr Hiller, the Cabinet Member for this area.

Item	Recommendations	Referred to	Response
	programme for public footpaths be considered during the development of the Council Budget for 2010/11 alongside other budget pressures.	Executive Director - Operations	
Biodiversity Strategy – Progress Report 2008/09	That a further report be received at the next meeting of the Committee on the revised Biodiversity Strategy and that it be recommended to the relevant Cabinet Member and Lead Officer that the revised draft should include more substantive proposals and fewer references to establishing trial sites.	Cabinet Member for Environment Capital and Culture Executive Director – Operations	The report is in the final stages and will be sent to Louise Tyers for the next committee meeting.

17 September 2009

Item	Recommendations	Referred to	Response
Review of Subsidised Bus Services	That the Cabinet Member for Neighbourhoods, Housing & Community Development and the Lead Officer be recommended that: i) all ward councillors be fully consulted on the proposals; and ii) the Scrutiny Commission for Rural Issues be specifically consulted on the proposals.	Cabinet Member for Neighbourhoods, Housing and Community Development Executive Director of Operations	All ward councillors and parish councillors were invited to attend a drop-in session with officers on 1 October to discuss the proposals. The Scrutiny Commission for Rural Communities were consulted on the proposals at their meeting on 5 October.
Biodiversity Strategy	That the Cabinet is recommended to: (i) endorse the Biodiversity Strategy prior to its consideration by Council as part of the major policy framework; and (ii) consider the requirement for additional resources during the development of the Council Budget for 2010/11 alongside other budget pressures.	Cabinet Executive Director of Operations	The revised Biodiversity Strategy will be considered by the Cabinet at their meeting on 14 December.

12 November 2009

Item	Recommendations	Referred to	Response
Medium Term Financial Plan to 2010/11 to 2014/15	<p>That the Cabinet is recommended to:</p> <p>(i) provide details of the proposed budgets for the Neighbourhood Councils including how much will be delegated and when this will happen.</p>	<p>Cabinet</p> <p>Executive Director of Strategic Resources</p>	<p>Details of the proposed delegation of budgets has been included within the Budget 2010/11 and Medium Term Financial Strategy to 2014/15 which was agreed for consultation on 14 December 2009.</p>

6 January 2010

Item	Recommendations	Referred to	Response
Medium Term Financial Plan to 2014	<p>That the Cabinet is recommended that:</p> <p>(a) future budgets must contain more detailed information on proposed areas of savings, business transformation initiatives and changes to fees and charges so that effective scrutiny can be undertaken of the proposals as part of a more transparent decision-making process.</p> <p>(b) the Council and NHS Peterborough must look to integrate their budget setting processes in future years so that effective scrutiny can be undertaken of service</p>	<p>Cabinet</p> <p>Executive Director of Strategic Resources</p> <p>Cabinet</p> <p>Executive Director of</p>	<p>The production of the budget remains a difficult balancing act between providing an appropriate level of detail, but not significantly increasing the size of an already large document. Discussion took place at the scrutiny meetings at possible ways of drawing attention to key issues e.g. reporting fee and charge increases above a certain level by exception. Whilst we would not want to change the budget papers partway through the process, these can be introduced next year.</p> <p>Some differences in the statutory timescales for budget setting for the two sectors do</p>

Item	Recommendations	Referred to	Response
	provision, particularly in areas of joint activity.	Strategic Resources	remain. However the partners are looking to align such activity, as approved by Cabinet in December 2009 (report titled 'Refreshing the Local Strategic Plan').
	(c) once details of the number of full time equivalent posts that are required to be deleted from the staffing structure is known, this is communicated to all Members of the Council.	Cabinet Executive Director of Strategic Resources	Work is underway to assess the impact of the budget proposals on staff levels and will be shared with Members in due course.
	That the Cabinet is advised of scrutiny's support for the commitment given to delegate budgets to the Neighbourhood Councils.	Cabinet Executive Director of Strategic Resources	Noted

14 January 2010

Item	Recommendations	Referred to	Response
Scrutiny of the Budget 2010/11 and Medium Term Financial Plan to 2014/15	That the Cabinet be requested to note the Committee's continuing concerns regarding the cost and effectiveness of the Council's use of consultants and its request to the Sustainable Growth Scrutiny Committee to undertake an in-depth inquiry into this issue and to make recommendations on the future use of consultants by the Council to inform the development of budgets in future years.	Cabinet Executive Director of Strategic Resources	Noted
	That the Sustainable Growth Scrutiny Committee is recommended to undertake an in-depth inquiry into the cost and effectiveness of the Council's use of consultants and to make recommendations on the future use of consultants by the Council to inform the development of budgets in future years.	Sustainable Growth Scrutiny Committee	The Sustainable Growth Scrutiny Committee established a task and finish group to look at the use of consultants at their meeting on 15 March 2010.

Item	Recommendations	Referred to	Response
	That the Cabinet be requested to note the Committee's continuing concerns regarding the cost and effectiveness of the Council's use of consultants and its request to the Sustainable Growth Scrutiny Committee to undertake an in-depth inquiry into this issue and to make recommendations on the future use of consultants by the Council to inform the development of budgets in future years.	Cabinet Executive Director of Strategic Resources	Noted
Draft Local Transport Plan Capital Programme 2010/11	That the Committee recommends the Draft Local Transport Plan Capital Programme 2010/11 to the Cabinet Member for Neighbourhoods, Housing and Community Development.	Cabinet Member for Neighbourhoods, Housing and Community Development Executive Director of Operations	The Cabinet Member approved the Local Transport Plan Capital Programme 2010/11 as recommended by the Committee.

15 February 2010

Item	Recommendations	Referred to	Response
Refresh of the Local Area Agreement	That the Leader of the Council approves the refresh of the Local Area Agreement with the economic prosperity indicators – NI 151, 153, 166 and 177 – set at the level proposed by the Partnership Working Group.	Leader Head of Strategic Improvement and Partnership	The Leader of the Council approved the refresh of the Local Area Agreement with the economic prosperity indicators set at the level proposed by the Partnership Working Group.
Christmas Park and Ride Service	That the Cabinet Member for Neighbourhoods, Housing and Community Development is recommended: (i) that to increase public confidence in the Park and Ride service it needs to run for a longer period up to Christmas; and (ii) that a small charge is imposed on the Park and Ride service so funds can be used to increase the period the service runs for.	Cabinet Member for Neighbourhoods, Housing and Community Development Executive Director of Operations	(i) A budget of £29k has been allocated for 2010-11. Officers will investigate if a further 2 or 3 Saturdays can be secured within this funding. (ii) It is proposed that a £1 fare is paid on the bus. This will

Item	Recommendations	Referred to	Response
			<p>enable walkers to use the service. This income can be used to supplement the proposal above.</p> <p>Officers are undertaking further work for both of the above proposals and will provide recommendations to the Cabinet Member in June/July 2010.</p>
Carbon Management Action Plan	<p>That the Cabinet Member for Environment Capital and Culture is:</p> <p>(i) advised that we commend officers and members for the work which has gone into producing the Carbon Management Action Plan;</p> <p>(ii) advised that we are aware of a number of areas which are excluded from the Plan at this time, e.g. carbon emissions of employees commuting into work; and</p> <p>(iii) recommended that work continues on the Plan and over time that it becomes more comprehensive.</p>	<p>Cabinet Member for Environment Capital and Culture</p> <p>Executive Director of Operations</p>	The Carbon Management Action Plan was approved by the Cabinet on 29 March 2010

23 February 2010

Item	Recommendations	Referred to	Response
Bus Service Review	That the Cabinet is recommended to reconsider the decision because of an error in the original decision relating to the changes to the timetable of the 406 bus service.	Cabinet	The Cabinet agreed to cease on the 406 bus service all journeys before 0745 and all journeys after 1813, with replacement available within walking distance on Citi 2.

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**ENVIRONMENT CAPITAL SCRUTINY COMMITTEE
WORK PROGRAMME 2010/11**

Meeting Date	Item	Progress
10 June 2010 (Papers to be despatched on 2 June 2010)	Tree Pollarding Programme To consider the Tree Pollarding Programme at the request of Councillor Sandford. Contact Officer: TBC	
	Review of 2009/10 and Future Work Programme To review the work undertaken during 2009/10 and to consider the future work programme of the Committee. Contact Officer: Louise Tyers	
15 July 2010 (Papers to be despatched on 7 July 2010)	Progress on Delivery of the LAA Priority 2009/10 – Year End To scrutinise the progress of the delivery of the priority of creating the UK's environment capital. Contact Officer: Trevor Gibson	
	Revised Biodiversity Strategy To scrutinise the revised Biodiversity Policy following comments made by the Cabinet in December 2009. Contact Officer: Brian Armstrong	
	Scrutiny Big Debate – Issues Paper To consider the issues which were identified at the Big Debate meeting held in February 2010. Contact Officer: Louise Tyers	
9 September 2010 (Papers to be	Consultation on New Executive Arrangements and Possible Changes to Electoral Cycles	

Meeting Date	Item	Progress
despatched on 1 September 2010)	<p>To be consulted on proposed New Executive Arrangements and Possible Changes to Electoral Cycles.</p> <p>Contact Officer: Helen Edwards</p>	
	<p>Progress on Delivery of the LAA Priority 2010/11</p> <p>To scrutinise the progress of the delivery of the priority of creating the UK's environment capital.</p> <p>Contact Officer: Trevor Gibson</p>	
<p>4 November 2010 (Papers to be despatched on 27 October 2010)</p>	<p>Review of the Impact of the Bus Service Review</p> <p>To scrutinise the impact of the bus service review which commenced in April 2010.</p> <p>Contact Officer: Cathy Summers</p>	Requested by Councillor JA Fox.
	<p>Review of the Impact of the Charge for Bulky Waste Collection</p> <p>To scrutinise the impact of the charge for bulky waste collection and whether it has had any impact on the number of incidents of flytipping.</p> <p>Contact Officer: Mike Heath</p>	Requested by the Committee on 11 March 2010.
	<p>Progress on Delivery of the LAA Priority 2010/11</p> <p>To scrutinise the progress of the delivery of the priority of creating the UK's environment capital.</p> <p>Contact Officer: Trevor Gibson</p>	
	<p>Progress on the Environment Capital Portfolio (Councillor Samantha Dalton)</p> <p>To scrutinise the progress of the Environment Capital Portfolio.</p> <p>Contact Officer: Trevor Gibson</p>	
<p>3 February 2011</p>		

Meeting Date	Item	Progress
(Papers to be despatched on 26 January 2011)		
10 March 2011 (Papers to be despatched on 2 March 2011)	Progress on Delivery of the LAA Priority 2010/11 To scrutinise the progress of the delivery of the priority of creating the UK's environment capital. Contact Officer: Trevor Gibson	
	Progress on the Environment Capital Portfolio (Councillor Samantha Dalton) To scrutinise the progress of the Environment Capital Portfolio. Contact Officer: Trevor Gibson	

TO BE SCHEDULED FROM 2009/10

- Adverse Weather Conditions – Review of Actions
- Costs of the Waste 2020 Programme (Agreed at the meeting on 14 January 2010)
- Environment Elements of LTP3 – including Options for Park & Ride and Water Taxis)
- Long Term Transport Strategy (when available)
- Integrated Ticketing on Bus Services
- The Balance Between Environmental Education and Enforcement (Follow up report from July 2009)
- Preparations for the Floods and Water Management Act (Follow up report from July 2009)
- Cross City Bus Network and Other Travel Modes – To consider the options for a cross city bus network following a Motion from Council in December 2009.
- Environment and Transport Elements of Lot 3

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ENVIRONMENT CAPITAL SCRUTINY COMMITTEE	Agenda Item No. 8
10 JUNE 2010	Public Report

Report of the Solicitor to the Council

Report Author – Louise Tyers, Scrutiny Manager

Contact Details – 01733 452284 or email louise.tyers@peterborough.gov.uk

FORWARD PLAN – JUNE TO SEPTEMBER 2010

1. PURPOSE

- 1.1 This is a regular report to the Environment Capital Scrutiny Committee outlining the content of the Council's Forward Plan.

2. RECOMMENDATIONS

- 2.1 That the Committee identifies any relevant items for inclusion within their work programme.

3. BACKGROUND

- 3.1 The latest version of the Forward Plan is attached at Appendix 1. The Plan contains those key decisions, which the Leader of the Council believes that the Cabinet or individual Cabinet Member(s) will be making over the next four months.
- 3.2 The information in the Forward Plan provides the Committee with the opportunity of considering whether it wishes to seek to influence any of these key decisions, or to request further information.
- 3.3 If the Committee wished to examine any of the key decisions, consideration would need to be given as to how this could be accommodated within the work programme.

4. CONSULTATION

- 4.1 Details of any consultation on individual decisions are contained within the Forward Plan.

5. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

None

6. APPENDICES

Appendix 1 – Forward Plan of Executive Decisions

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**PETERBOROUGH CITY
COUNCIL'S FORWARD PLAN
1 JUNE 2010 TO 30 SEPTEMBER 2010**

FORWARD PLAN OF KEY DECISIONS - 1 JUNE 2010 TO 30 SEPTEMBER 2010

During the period from 1 June 2010 To 30 September 2010 Peterborough City Council's Executive intends to take 'key decisions' on the issues set out below. Key decisions relate to those executive decisions which are likely to result in the Council spending or saving money in excess of £500,000 and/or have a significant impact on two or more wards in Peterborough.

This Forward Plan should be seen as an outline of the proposed decisions and it will be updated on a monthly basis. The dates detailed within the Plan are subject to change and those items amended or identified for decision more than one month in advance will be carried over to forthcoming plans. Each new plan supersedes the previous plan. Any questions on specific issues included on the Plan should be included on the form which appears at the back of the Plan and submitted to Alex Daynes, Senior Governance Officer, Chief Executive's Department, Town Hall, Bridge Street, PE1 1HG (fax 01733 452483). Alternatively, you can submit your views via e-mail to alexander.daynes@peterborough.gov.uk or by telephone on 01733 452447.

The Council invites members of the public to attend any of the meetings at which these decisions will be discussed and the papers listed on the Plan can be viewed free of charge although there will be a postage and photocopying charge for any copies made. All decisions will be posted on the Council's website: www.peterborough.gov.uk. If you wish to make comments or representations regarding the 'key decisions' outlined in this Plan, please submit them to the Governance Support Officer using the form attached. For your information, the contact details for the Council's various service departments are incorporated within this plan.

NEW ITEMS THIS MONTH:

Transport and Engineering Professional Services Contract
Ormiston Bushfield Academy
Rural Housing Strategy

JUNE

KEY DECISION REQUIRED	DATE OF DECISION	DECISION MAKER	RELEVANT SCRUTINY COMMITTEE	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	REPORTS
<p>Supporting People Programme: Independent Living Support Service To approve a contract between Peterborough City Council and NHS Peterborough to jointly commission existing housing related support services where social care is also provided or the services meet local or national priorities and strategy through the NHS Peterborough commissioned Independent Living Support Service, for an initial term of 3 years from 1 April 2010 with the discretion to extend this on an annual basis to a maximum of 5 years.</p>	<p>June 2010</p>	<p>Cabinet Member for Health and Adult Social Care</p>	<p>Strong and Supportive Communities and Scrutiny Commission for Health Issues</p>		<p>Belinda Child Housing Strategic Manager belinda.child@peterborough.gov.uk</p>	<p>Public report will be available from the Governance Team one week before the decision is made.</p>

<p>Hampton Children's Centre The development of a children's centre facility in the grounds of Hampton Hargate Primary School. The facility will comprise rooms for a larger pre-school as well as multi function rooms to develop a range of services predominantly for children under 5 and their families</p>	June 2010	Cabinet Member for Children's Services	Creating Opportunities and Tackling Inequalities	A range of people and organisations have been consulted through the process. Ongoing consultation will take place in working with parents to ensure the service delivered from the facility meet local needs	Pam Setterfield Assistant Head of Children & Families Services (0-13) Tel: 01733 863897 pam.setterfield@peterborough.gov.uk	Public report will be available from the Governance Team one week before the decision is made.
<p>Highway Maintenance Term Contract - Extension of Contract Extension of Contract to 31 July 2012 (extendable further to 31 July 2015)</p>	June 2010	Cabinet Member for Housing, Neighbourhoods and Planning	Environment Capital Scrutiny Committee	Internal departments and relevant stakeholders as appropriate	Andy Tatt Asset Management Group Manager Tel: 01733 453469 andy.tatt@peterborough.gov.uk	Public report will be available from the Governance Team one week before the decision is made.

<p>Section 75 Pooled funding arrangements for substance misuse services Variation to the existing partnership agreement under the National Health Act 2006 to pool funding from NHS Peterborough and PCC to commission drugs services. The variation takes into account the slight changes to governance and structure of the former Drug and Alcohol Action Team, now part of the Safer Peterborough Partnership, and additional funding made available to NHS Peterborough for integrated drug treatment within HMP Peterborough.</p>	June 2010	Cabinet Member for Resources	Scrutiny Commission for Health Issues	Internal stakeholders as appropriate	Paul Phillipson Executive Director Operations Tel: 01733 453455 paul.phillipson@peterborough.gov.uk	Public report will be available from the Governance team one week before the decision is made
<p>Sale of Land at Dickens Street Car Park To authorise the Cabinet Member and the Chief Executive to negotiate and conclude the sale of the surplus land</p>	June 2010	Cabinet Member for Resources	Sustainable Growth	Consultations will be undertaken with relevant stakeholders and ward councillors	Andrew Edwards Head of Peterborough Delivery Partnership Tel: 01733 384530 andrew.edwards@peterborough.gov.uk	Public report will be available from the Governance Team one week before the decision is made.

<p>Real Time Passenger Information - Award of Purchasing and Maintenance Contract To award the contract in partnership with Cambridgeshire County Council, Bedford Borough Council, Central Bedfordshire Council, and Luton Borough Council.</p>	June 2010	<p>Cabinet Member for Housing, Neighbourhoods and Planning</p>	Environment Capital	Relevant stakeholders as appropriate.	<p>Amy Wardell Team Manager - Passenger Transport Projects Tel: 01733 317481 amy.wardell@peterborough.gov.uk</p>	Public report will be available from the Governance Team one week before the decision is made.
<p>Peterborough Bridges Refurbishment Programme 2010/11 Nomination of contractor through the HA Midlands Works Framework Contract 4</p>	June 2010	<p>Cabinet Member for Housing, Neighbourhoods and Planning</p>	Environment Capital	Relevant stakeholders and ward councillors as appropriate.	<p>Richard Cranwell Bridges and Drainage Team Manager richard.cranwell@peterborough.gov.uk</p>	Public report will be available from the Governance Team one week before the decision is made.
<p>Extension to Hampton Hargate School Authority to award a contract for the construction of an extension to Hampton Hargate Primary School</p>	June 2010	<p>Cabinet Member for Education, Skills and University</p>	Creating Opportunities and Tackling Inequalities	Consultation will take place with relevant stakeholders, internal departments and ward councillors as appropriate.	<p>Isabel Clark Planning & Development Manager Tel: 01733 863914 isabel.clark@peterborough.gov.uk</p>	Public report will be available from the Governance Team one week before the decision is made

<p>Peterborough Local Development Framework - Peterborough District Hospital Site Supplementary Planning Document</p>	<p>June 2010</p>	<p>Cabinet</p>	<p>Sustainable Growth</p>	<p>Cabinet, 4 week public consultation</p>	<p>Richard Kay Strategic Planning Manager richard.kay@peterborough.gov.uk</p>	<p>Public report will be available from the Governance Team one week before the decision is made.</p>
<p>Rural Housing Strategy 2010-2013 City-wide strategy that sets out plans to explore new ways of delivering affordable housing in rural areas.</p>	<p>June 2010</p>	<p>Cabinet</p>	<p>Sustainable Growth, Scrutiny Commission for Rural Communities</p>	<p>Scrutiny for Rural Communities, Parish Council Liaison, Rural Working Group</p>	<p>Simon Machen Head of Planning Services Tel: 01733 453475 simon.machen@peterborough.gov.uk</p>	<p>Public report will be available from the Governance Team one week before the decision is made.</p>
<p>Ormiston Bushfield Academy To award a contract to design & build the new Ormiston Bushfield Academy school buildings from the Partnerships for Schools National Framework of Contractors.</p>	<p>June 2010</p>	<p>Chief Executive</p>	<p>Creating Opportunities and Tackling Inequalities</p>	<p>Internal and external Stakeholders</p>	<p>Brian Howard PFI Project Manager Tel: 01733 863976 brian.howard@peterborough.gov.uk</p>	<p>Public report will be available from the Governance Team one week before the decision is made.</p>

<p>Transport and Engineering Professional Services Contract As a result of negotiations with the current supplier to deliver further savings for the Council over the remainder of the current contract there is a need to put in a place a contract variation that requires a Cabinet Member decision.</p>	<p>June 2010</p>	<p>Cabinet Member for Housing, Neighbourhoods and Planning</p>	<p>Environment Capital</p>	<p>Relevant internal stakeholders as appropriate</p>	<p>Matthew Barber Sustainable Travel Officer Tel: 01733 317485 matthew.barber@peterborough.gov.uk</p>	<p>Public report will be available from the Governance Team one week before the decision is made.</p>
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JULY

KEY DECISION REQUIRED	DATE OF DECISION	DECISION MAKER	RELEVANT SCRUTINY COMMITTEE	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	REPORTS
<p>Joint Service Centre at Hampton To commence the procurement process for a design and build contract for the provision of new leisure and library facilities at Hampton as part of the joint service centre in partnership with NHS Peterborough</p>	July 2010	Deputy Leader and Cabinet Member for Culture, Recreation and Strategic Commissioning	Strong and Supportive Communities	Consultation will take place with the Cabinet Member of Community Services, ward councillors, affected divisions within PCC and potential user groups in Hampton.	Fiona O'Mahony Hampton Joint Service Centre Project Director Tel: 01733 863856 fiona.o'mahony@peterborough.gov.uk	Public report will be available from the Governance Team one week before the decision is made
<p>Passenger Transport Framework Tender Requirements for special educational needs and mainstream school contract.</p>	July 2010	Cabinet Member for Education, Skills and University	Creating Opportunities and Tackling Inequalities	Internal stakeholders.	Cathy Summers Team Manager - Passenger Transport Contracts and Planning cathy.summers@peterborough.gov.uk	Public report will be available from the Governance Team one week before the decision is made.

<p>Floating Support Contract: Cross Keys Homes Extension of Contract Extension of contract to provide a generic floating support service for clients with housing support needs.</p>	July 2010	<p>Cabinet Member for Housing, Neighbourhoods and Planning</p>	Strong and Supportive Communities		<p>Belinda Child Housing Strategic Manager belinda.child@peterborough.gov.uk</p>	Public report will be available from the Governance Team one week before the decision is made.
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AUGUST

KEY DECISION REQUIRED	DATE OF DECISION	DECISION MAKER	RELEVANT SCRUTINY COMMITTEE	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	REPORTS
<p>Award of Contract - Heltwate School To award the contract for refurbishment of the school</p>	August 2010	<p>Cabinet Member for Education, Skills and University</p>	Creating Opportunities and Tackling Inequalities	Internal departments as appropriate	<p>Alison Chambers Asset Development Officer alison.chambers@peterborough.gov.uk</p>	Public report will be available from the Governance Team one week before the decision is made.

SEPTEMBER

There are currently no key decisions scheduled for September.

CHIEF EXECUTIVE'S DEPARTMENT Town Hall, Bridge Street, Peterborough, PE1 1HG

Communications
Strategic Growth and Development Services
Legal and Democratic Services
Policy and Research
Economic and Community Regeneration
Housing Strategy
Drug Intervention Programme and Drug and Alcohol Team
HR Business Relations, Training & Development, Occupational Health & Reward & Policy

COMMERCIAL SERVICES DEPARTMENT Nursery Lane, Fengate, Peterborough PE1 5BG

Property Services
Building & Maintenance
Streetscene and Facilities
Finance and Support Services

STRATEGIC RESOURCES DEPARTMENT Director's Office at Town Hall, Bridge Street, Peterborough, PE1 1HG

Finance
Internal Audit
Information Communications Technology (ICT)
Business Transformation
Performance and Programme Management
Strategic Property
Human Resources (HR Support)
Customer Services

CHILDRENS' SERVICES DEPARTMENT Bayard Place, Broadway, PE1 1FB

Families and Communities
Commissioning and Performance
Learning

OPERATIONS DEPARTMENT Bridge House, Town Bridge, PE1 1HB

Planning Services (Planning Delivery, Building Control)

Environment Transport and Engineering Services (Infrastructure Planning & Delivery, Network Management, Transport & Sustainable Environment)

City Operations (Resilience, CCTV, Car Parking, Markets, Health & Safety)

Neighbourhood Services (Community Engagement, Community Safety, Business Regulation, Housing)

Operations Business Support (Finance, Economic Participation, Business Support)